

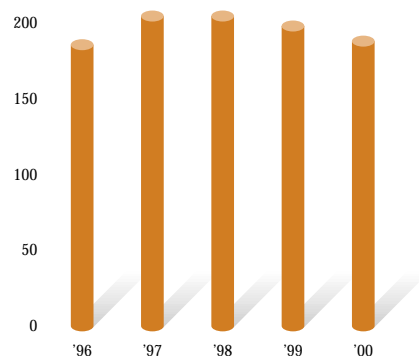
FINANCIAL HIGHLIGHTS

	Millions of Yen (except per share data)					Thousands of U.S.dollars Note 1-a (except per share data)	
	1996	1997	1998	1999	2000	2000	
RESULT OF OPERATION:							
Net sales	¥ 185,901	¥ 204,847	¥ 204,855	¥ 198,250	¥ 188,251	\$ 1,773,442	
Gross profit	34,431	35,194	36,214	36,950	38,237	360,218	
Operating income	2,874	2,447	2,512	3,284	5,677	53,478	
Income tax	2,975	1,338	751	1,307	1,578	14,864	
Net income(loss)	436	(405)	(1,765)	(164)	1,321	12,444	
FINANCIAL POSITION:							
Total assets	¥ 185,042	¥ 180,474	¥ 177,960	¥ 167,959	¥ 157,338	\$ 1,482,224	
Properties, plant and equipment	97,951	94,765	93,645	89,444	85,363	804,171	
Interest-bearing debts	80,424	81,235	81,302	77,461	67,025	631,417	
Shareholders' equity	60,700	58,719	53,568	46,124	45,495	428,591	
PER SHARE DATA:							
Net income(loss)	¥ 2.26	¥ (2.10)	¥ (9.13)	¥ (0.85)	¥ 6.85	\$ 0.065	
Cash dividends	6.00	6.00	6.00	5.00	6.00	0.057	
Shareholders' equity	313.93	303.68	277.04	239.16	235.90	2.222	
COMMON STOCK:							
Numbers of shares-issued (Unit:thousand shares)	193,359	193,359	193,359	192,859	192,859	-	
COMPOSITION OF SALES BY BUSINESS							
Foods	¥ 133,909	¥ 146,443	¥ 147,905	¥ 145,319	¥ 137,872	\$ 1,298,837	
Feed	44,068	50,184	48,864	45,368	42,856	403,733	
Other	7,924	8,220	8,086	7,563	7,523	70,872	
Consolidated total	185,901	204,847	204,855	198,250	188,251	1,773,442	

Note 1-a: The U.S. dollar amounts above and elsewhere in this report are translated from yen, for convenience only, at the rate of ¥106.15 = US \$1.

Note 2-i: The computation of net income and shareholders' equity per share is based on the average number of common stock during each year.

Net Sales
(¥ Billion)



Net Income (loss)
(¥ Billion)

